DISCLAIMER

Copyright to these presentation slides belong to the National Heritage Board (NHB) and/or third parties. The contents of these presentation slides are not to be circulated or reproduced without the prior written permission of NHB and/or such third parties. The views expressed in these presentation slides are the presenters' own and do not represent the views of NHB. While every care has been taken to ensure that the information contained in the presentations slides is accurate, NHB and the presenters do not warrant the accuracy or completeness of such information, and disclaim all liability for loss or damage arising from reliance on the same.



WEBINARS FOR THE MUSEUM ROUNDTABLE



Monday 22 June 2020 | 3pm - 4pm



Insights into Re-Opening Museums Post COVID-19

Alvin Tan Deputy Chief Executive (Policy & Community) National Heritage Board

ABOUT THE WEBINAR

The COVID-19 pandemic has an unprecedented impact on museums operations, visitor behaviour and content consumption – not only for the period when all our museums are closed but for months and years to come. Conducted via Zoom, this webinar will share insights into visitors' intentions to visit museums and cultural organisations, general guidelines for museum re-openings and what constitutes the "new normal" for museums in a post-COVID-19 world.

ABOUT THE SPEAKER

Alvin is the Deputy Chief Executive of Policy & Community at the National Heritage Board. In his role, he oversees strategies, operations and projects pertaining to heritage impact assessment and mitigation, National Monuments and heritage sites (including UNESCO), the National Collection, collections care and management, community outreach and education, volunteer engagement, the heritage institutions (comprising Sun Yat Sen Nanyang Memorial Hall, Malay Heritage Centre and Indian Heritage Centre), heritage grants, language campaigns, international relations, as well as the Museum Roundtable. He also oversaw the development of the first ever Our SG Heritage Plan and he is a Board member of the Singapore Chinese Cultural Centre and the Malay Heritage Foundation as well as a member of URA's Heritage & Identity Partnerships and the National Day Parade Executive Committee. During the COVID-19 period, he leads a rapid response team that conducts international scans of museum strategies and responses, and contributes to COVID-19 related policy formulation and operational guidelines for the museum and heritage sector.





Insights into Re-Opening Museums Post COVID-19

Museum Roundtable Webinar | 22 June 2020 Alvin Tan, Deputy Chief Executive (Policy & Community)

Organised by International & Museum Relations Division

Webinar Outline

- Impact of COVID-19 on Museums Worldwide
- Intent to Visit Museums & Cultural Organisations
- Preparations for Re-Opening
- The "New Normal" for Museums
- Questions & Answers



Impact on Museums: Openings and Re-openings

 Many museums and cultural institutions around the world have remained in operation or re-opened after closing temporarily.

Countries	Started re-opening since	Examples of re-opened museums
China	13 March	China Art Museum, Shanghai Museum, Shanghai History Museum, Power Station of Art, etc
Germany	4 May	Berliniche Galerie Museum of Modern Art, Museum Brandhorst, etc
Switzerland	11 May	Fondation Beyeler, etc
Tel Aviv	17 May	Tel Aviv Museum, Design Museum Holo, Haifa Museum of Art, etc
Italy	18 May	Capitoline Museums, Galleria Borghese, Scuderie del Quirinale, etc
United States	23 May	Houston Museum of Fine Arts, San Antonio Museum of Art, etc
Japan	26 May	National Museum of Art, National Museum of Western Art, National Art Center, etc
New Zealand	28 May	Te Papa Museum, etc
Netherlands	1 June	Van Gogh Museum, etc
Spain	1 June	Guggenheim Bilbao, Museo del Prado, Thyssen-Bornemisza, etc
Australia	2 June	National Museum of Australia, National Gallery, etc
France	9 June	Quai Branly Museum of Indigenous Civilisations, Musee d'Orsay, etc. The Louvre will re-open from 6 July
Greece	15 June	Acropolis Museum, National Archaeological Museum, etc

 Museums in India, South Korea and China (Beijing) were forced to close again after reopening in early March or extended their closure period due to a 2nd wave of the pandemic.



In general, most museums have responded to the COVID-19 pandemic in <u>three ways</u>: closing their doors temporarily; pivoting to the digital; and preparing for re-opening.

Impact on Museums: ICOM Report (International)

REPORT

Museums, museum professionals and COVID-19



The report collected and analysed close to 1,600 responses from museums and museum professionals in 107 countries.

- According to the ICOM report, between 7 April and 7 May 2020, almost all museums around the world were closed because of the COVID-19 pandemic and more than one in ten may be forced to close permanently.
- The report noted that, during the lockdown, many museums enhanced their digital activities and in particular, social media activities increased for more than half of the museums surveyed.
- Finally, the report mentions that the responses received do highlight a "widespread climate of uncertainty about the future of cultural institutions, and the need for governments to respond with "equal strength" to ensure the future of museums.

Impact on Museums: UNESCO Survey (International)



MAY 2020

UNESCO REPORT

MUSEUMS AROUND THE WORLD IN THE FACE OF COVID-19

UNESCO estimates that there are an estimated 95,000 museums in the world and collected its survey data from its field offices and 193 Member States.

- According to the UNESCO report, **90% of museums have closed their doors** during the COVID-19 pandemic and **more than 10%** of these museums **may never reopen**. It also noted that the private museum sector fears numerous bankruptcies in the coming months.
- The report noted that the museum sector reacted very rapidly in developing its online presence but acknowledged that the **digital divide** amongst museums in different parts of the world is more evident than ever.
- Finally, the report calls for a "global approach that reaffirms the central role of culture as a means of making societies resilient, as well as one that helps reactivate the economy and the cultural ecosystem, in order to promote a better future"

Impact on Museums: NEMO Survey (Europe)

1



Survey on the impact of the COVID-19 situation on museums in Europe

Final Report

Introduction

The global Coronavirus crisis has had and will have an unprecedented impact on museums all over the world. In order to better understand the situation over the past weeks confronting museums, particularly in Europe, the <u>Network of European Museum Organisations</u> began documenting and analysing the economic impact on museums, while also demonstrating digital opportunities that museums have seized and continue to make full use of.

Museums have been quick and proactive in their response to the pandemic, shifting their focus to addressing needs within their communities in this situation. Museums supported the provision of medical materials and donated masks and gloves to hospitals. Museums contributed to the reduction of isolation and loneliness by increasing their digital services to engage people staying at home. Museums stimulated a sense of trust and community by requesting people to share objects and stories to preserve and learn from this moment. Museums maintained their informal education role remotely by providing quizzes, games, and educational materials online.

The report has analysed nearly 1,000 survey responses collected between 24 March and 30 April 2020 from museums in 48 countries, the majority from Europe. The survey findings result in recommendations for immediate action, for mid-term considerations and for long-term strategy urging:

- 1. Economic support for museum operations;
- 2. Investment in digital cultural heritage; and
- 3. Making museums fit for crises

that NEMO is directing to stakeholders at all levels. There is no fast track back to normal - rather than making a return to normal our goal, we must learn from this crisis in order to effectively respond, mitigate, adapt and integrate.

NEMO's recommendations join a chorus of others who have recognized for a long time already that our systems require review and restructuring in order to weather future storms.¹ Moving forward, new measurements of success should be considered in concert with the ways in which museums responded with solidarity and support for their communities mid-crisis. We must seize this moment of reflection and finally take the courage to look beyond our standard tools of assessment and consider the eudaimonic value of

NEMO collected and analysed nearly 1,000 survey responses from museums in 48 countries, the majority of which come from Europe.

- According to the NEMO report, the majority of museums in Europe and around the globe are closed with many museums in Europe reopening their doors in May/June 2020. The majority of museums in Europe have not had to furlough staff yet.
- The report noted that **4 out of 5 museums have increased their digital services** to reach their audiences, often by redeploying staff to take over new tasks. In addition, 2 out of 5 museums reported an increased in online visits ranging from 10% to 150% increase.
- Finally, the report noted that the online presence of museums serve as "important extensions and complements of physical museums" but acknowledged that a sound metric to benchmark online visits is missing.

¹ A great example is Amsterdam's planned post-pandemic embrace of a new economic model: <u>https://www.theeuardian.com/world/2020/apr/08/amsterdam-doughnut-model-mend-post-coronavirus-economy</u> (accessed 11 May 2020)

Impact on Museums: Art Fund Research (UK)



WHAT IS (AND ISN'T) HAPPENING

POST COVID-19 PRIORITIES



% of organisations that have...

DIRECTORS' KEY CURRENT CONCERNS



Art Fund's research findings are based on responses from 427 museum directors and professionals who participated in two surveys, two focus groups and/or in-depth telephone interviews.

Impact on Museums: Museum Roundtable (Singapore)



- Based on the survey, close to 75% of museums in Singapore indicated that they suffered a severe drop in visitorship numbers and revenue. Many MR members also indicated that they had to cope with budget cuts as well as the postponement and/or cancellation for exhibitions and programmes.
- In terms of digital needs, many MR members shared that they are interested to explore the development of online exhibitions, virtual tours, online learning programmes and social media campaigns. In the area of capability development, digital engagement was ranked the top priority for MR members, followed by education and interpretation, and visitor management and exhibition design.

If you re-open, will your visitors return? What will reassure them when they do return and what will stop them from returning?

Hello. Again.

Haim Steinbach's *hello again* (2013) in the lobby of the Museum of Modern Art in New York.

Intent to Visit: IMPACTS Research Updates (US)

colleendilenschneider

know your own bone



COVID-19 Updates

IMPACTS is tracking how the COVID-19 pandemic is influencing perceptions and intentions to visit cultural entities. Consult this page to remain up-to-date with the most recent information.

- IMPACTS Research & Development in the US is a data and tech company and a global leader in predictive market intelligence.
- It is currently collecting and publishing data on a regular basis concerning cultural organisations during the COVID-19 pandemic and sharing "intent" related metrics concerning visitors' intended behaviours.

(Note: According to IMPACTS, "intent to visit" aligns closely with actual plans and visitation behaviours, and visitors' stated intentions to visit an organization within a defined duration have historically proven to be a dependable indicator of actual visitation behaviours.)

Intent to Visit (IMPACTS Research): Expectation to Return to Recovery by 6 Months

- The data collected shows that one-week intentions to visit cultural organisations depressed (likely remain due to double whammy of COVID-19 and civil unrest) and that it is still hard to predict intent to visit within 1 month due to the rise of COVID-19 cases and re-US openings selected in states.
- According to IMPACTS, the data shows that the intents to visit within 3 months and 6 months are still stable, and is indicative of the public's perception that the disruption is likely to end within 3 months, with full recovery by 6 months.





Intent to Visit (IMPACTS Research): Preferred Local Cultural Destinations

Return to Normal Activities

Shown by category of visitor-serving organization



Intent to Visit (IMPACTS Research):

Key Factors Affecting Decisions to Visit

"What would make you feel safe and comfortable going to a museum,

aquarium, theater, zoo, or concert again?"

As of 8 June 2020, multiple choice, select all that apply, choices populated by lexical analysis



Intent to Visit: Audience Outlook Monitor (Australia)

COVID-19 Audience Outlook Monitor

Australia Snapshot Report: May 2020



How do audiences feel about attending arts and culture events?

23,000

respondents from all 8 Australian States and Territories

159

surveying organisations, covering all forms of art and culture

85%

plan to attend as much or more as they did before the pandemic

22%

are ready to attend as soon as restrictions are lifted

96%

say venue safety measures will affect their decision to attend

Planning to attend

9 in 10 attendees plan to return to arts and culture events

Shows and performances

Audiences are not yet ready to return to large performance venues

Exhibitions

People are comfortable visiting museums and galleries, but not using interactive exhibits

Returning to events

Safety measures like hand-sanitiser will make a difference for some attendees

The Audience Outlook Monitor survey involved more than 23,000 respondents from 159 arts and culture organisations, including museums, galleries, performing arts organisations and festivals.

Intent to Visit: ALVA Attractions Recovery Tracker Wave 2 (UK)

There has been a corresponding increase in caution over visiting attractions as soon as the opportunity arises after re-opening – especially indoor attractions



Q: Thinking about how you feel at the moment, how soon do you think it will be before you visit each of these types of attraction after they re-open?

Bases: All who tend to visit this type of attraction - Wave 2: Museums/art galleries (679), Historic houses etc. (654), Castles & monuments (703), Zoos/safari parks (574), Gardens (688), Theme parks (494), Country parks & nature reserves (727), Farms (518)

Intent to Visit: Consumer Sentiment Study (UK)

How soon do you think it will be before you visit each of these again?



As soon as I can I'll wait and see Not until there is a vaccine

3





Intent to Visit: Consumer Sentiment Study (UK)

Which of these is it IMPORTANT for you to see on a website for a visitor attraction or event venue to enable you to decide to visit after lockdown?



Intent to Visit: Key Takeaways

- According to the studies and surveys cited, audiences intend to resume their attendance patterns between three to six months.
- While demand isn't increasing or decreasing, it is being redistributed towards cultural organisations and/or experiences that feature outdoor spaces and/or allow for relative freedom of movement.
- However, audiences are still uncomfortable about using interactive exhibits.
- The leading factors that will make audiences in the US feel safe about visiting museums again (as at June 2020) are "availability of a coronavirus vaccine" followed by factors such as "seeing others visit," "mandatory face coverings" and "government lifting restrictions."
- Overall, the assessment is that while the outlook for museums is positive, the museum-going market will likely remain cautious and adopt a "wait-and-see" attitude.

Museum Re-Openings: Issuance of International Guidelines

AMaGA

REOPENING **MUSEUMS AND** GALLERIES **DURING COVID-19**

Last Updated: 28 May 2020

DISCLAIMER Suggestions provided in this document are guidance only and are superseded by government guidelines. AMaGA Victoria has produced this resource using the best information available at the time of publication. We encourage readers to adhere to recommendations of local, State and Federal government, public health authorities and support the statement of the state of the state of the statement of the sta

ACKNOWLEDGEMENTS

AMaGA Victoria gratefully acknowledges Creative Victoria for their support of its general operations. Additionally, we thank Museums Victoria for their ongoing generosity and support.



American Alliance of Museums

Considerations for Museum Reopenings

The American Alliance of Museums recommends that museums build flexible plans for reopening that are regularly reviewed and refined based on the latest science. This guidance is based on the bast available information as of publication and is not introded to speerede guidance from public health officials, medical experts, and federal/state/local governments. Museums are encouraged to seek (gal and other expert advice on their speefic, encourances. Below are some considerations for regering and other expert advice on their speefic, encourances. Below are some considerations for regering the speefic sections of the speefic and the speefic accurate the speefic accurate

Develop a phased timeline

A gradual approach allows your museum to prioritize health and safety while taking progressive steps restore regular operations. It also provides flexibility for regular monitoring and revision of your plar For an example of what a phased plan may look like see the <u>sample museum resonants</u> plans in the preparing to reopen section of AAM's guide of <u>COVID-19 resources & information for the museum</u> field.

Coordinate locally

- Coordnate with authorities. Establish and continue communication with state and local authorities to determine current mitigation levels in your community and to coordinate your plans for reopening. Look for city, county, state, and federal officials to lift closure orders and the CDC and local public health departments to provide clearance.
- » Coordinate with other museums. Connect with other museums in your community for consistency and possibly for supply sharing. For a list of other AAM member institutions in your area, see AAM's member museum directory.

Assess conditions

- Even when legally permitted to reopen, museum le so safely, keeping in mind considerations such as: eum leaders should determine when they feel they can do
- » Downward trend in local COVID-19 cases: Federal guidelines identify criteria for states to satisfy before they proceed to their phased reopening plans, such as reporting a declining satisty before they process to their prased reopening pairs, such as reporting a occuming trajectory of convarius cases for 14 days straight. <u>Data from the CDC</u> and from your <u>jurisdiction's department of health</u> may be useful in making decisions about when to reopen The <u>COVID-19 Tracking Project</u> monitors the quality of state data and also helps track how many people have been tested.
- » Sufficient staff resources: Many museums have furloughed or laid off staff as a result of Summers start resources. Many misecums have futiougned or lad on start as a result of COVID-19 closures. Your museum may need time to recruit, hire, orient, and properly train or retrain staff at all levels in operating, safety, and enhanced dearing procedures. You may also need to hire additional staff in key functions such as custodial services and security.
- » Availability of equipment and supplies: Before reopening, ensure that you have adequate nealthy hygiene behaviors for staff and visitors, to provide appropriate

Reopening Museums: A Planning Tool

1. PREPARING STAFF

Defining priorities & roles	Establish re-entry task force — with subgroups as appropriate — to clarify immediate midrange, and long-range objectives Review impact on staffing-eg, need for site health and safety officers, increased invigitation of high-traffic areas, increased cleaning and temperature testing; survey the impact of partial reopening on front-of-house staffing Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider heightened on-site medical provision (e.g., doctor or nurse on call) Consider with oposibly ("O) teams in rotation in the office, with others at home to maintain social-distance protocols Develop flexible HR policies that deploy staff optimally, making reasonable accommodations for at-risk employees or those uncomfortable coming back to work Review use of docents in light of the above Align with public-health guidance and labor policies Amend mandatory and voluntary training Establish protocols in the event a visitor becomes sick on site, or if an infected visitor is confirmed to have been on site (cleaning, notification of potentially exposed staff and, via social media, visitors; contact tracing) Establish protocols for addressing and, as appropriate, de-escalating noncompliance incidents
Securing employee well-being	Develop badge-in or other identification process to capture who is on site for contact-tracing purposes Explore practicability of regular and accessible testing, whether on site or via local health partners Consider psychological counseling and tele-health options, including a remote employee assistance program Address employee concerns about privacy, vulnerability Either close staff canteen or ensure food service via boxed meals Limit and define areas where staff can congregate (break rooms, elevators, etc.) Suspend use of shared appliances and, where that is impossible, develop appropriate cleaning protocols Limit vehicle occupancy, e.g., to one driver and one passenger Consider protocols for transport to and from work if people are using public transportation

COVID-19 SAFETY PLAN -RESOURCE



COVID-19 REOPENING GUIDANCE

Considerations for the Global Attractions Industry

First Edition May 1, 2020

for the Attractions Industry



Museum "Open to the Public" Guideline Considerations

The following information includes ideas to demonstrate a museum's commitment to provide a comfortable, safe, and healthy space for visitors and staff.

Please be advised that some or all of the following information may not be applicable to every institution. It is strongly recommended that before implementing any of the ideas below the institution carefully evaluates, and consults with outside legal counsel as appropriate, the legality, applicability and potential efficacy of this information for the institution.

- Museum, physical building

 • Determine how many days a week the museum is open, taking into consideration time needed for deep cleaning and natural virus degradation

 • Determine hours museum is open which could range from being open precoronavirus hours to reduced hours
- Determine schedule for custodial staff to thoroughly clean/disinfect both public areas and back-of-the-house areas that might be influenced by the museum's ability to source masks, gloves, cleaning, disinfecting, and sanitizing products. Supply list can be found at https://www.okmuseums.org/museum-supplies-list/
- Post a sign at the front entrance stating that individuals who have a fever or other symptoms of COVID-19 or have had contact with a person with COVID-19 should not enter the museum
- · Post signs reminding visitors to wear face masks, wash hands, use sanitizer, and social distance Hand sanitizer stations should be present in the lobby and throughout the museum
- Tissues should be available to visitors
- Add extra trash receptacles with closed lids Sanitize the entrance and exit doors consistently throughout the day
- Only allow two individuals in the elevator at a time
- Limit the number of individuals allowed in the restroom at a time
 If an external company is contracted for cleaning, museum staff must coordinate and supervise the cleaning in the exhibits and/or collections area Establish an isolation room for suspected infected staff or visitors with COVID-19 showing symptoms, having the room stocked with masks and gloves to be given
- to the possibly infected individual and all individuals attending to the suspected infected individual
- Should a staff member or visitor have a confirmed case of COVID-19, plan to close the museum immediately for a deep cleaning or to allow natural virus degradation

Museum Re-Openings: Guidelines from Chinese Museums



Safe distancing measures

- Ensure that visitors keep a five-foot distance from each other
- Limit daily number of visitors
- Limit duration of visit
- Suspension of group and guided tours
- Reduce opening hours
- Advanced ticket booking on WeChat
- Prepared a temporary quarantine/isolation room on every floor (e.g. Power Station of Art)

Precautionary measures

- Conduct temperature screening for visitors (<37.3° C)
- Training for staff on how to handle incidents

Sanitization

- Increased cleaning and daily disinfection
- Provision of hand sanitizers

Visitor protocols

- Wear a protective mask while in the galleries
- Present ID card and registered Health Code before entry
- Keep 1.5-2 metre distance from other visitors throughout their visit

Health Code



GREEN Able to travel freely



YELLOW

Under home isolation



RED Confirmed COVID-19 case. Requires quarantine.

Museum Re-Openings: Guidelines from Japanese Museums

Safe distancing measures

- Limit daily number of visitors
- Limit time period and duration of visit
- Closure or limited entry to museum facilities, such as library, museum shop, restaurants, cafes, etc (Advanced booking required even for entry into open areas, e.g. Kyoto City KYOCERA Museum of Art)
- Reduce opening hours (e.g. Kobe City Museum)
- Online ticket booking

Precautionary measures

- Conduct temperature screening for visitors (<37.5° C)
- Museum staff to wear protective masks

Sanitization

- Increased cleaning and daily disinfection
- Provision of hand sanitizers

Visitor protocols

- Those with flu symptoms, lethargy, breathing difficulties, body temperature above 37.5° C are advised not to visit the museums
- Practice "voluntary restraint" (e.g. wear a mask during the visit, use handkerchiefs when sneezing or coughing, etc)
- Maintain 1-2 metre distance from other visitors
- Inform museum staff if one feels unwell during the visit



Museum Re-Openings: Guidelines from Taiwanese Museums



Safe distancing measures

- Suspension of guided tours, programmes and activities (e.g. creative workshops, forums and community events) (e.g. National Palace Museum)
- Cancellation of all outdoor public activities with more than 500 people (e.g. National Palace Museum)
- Limit daily number of visitors (100 pax each time)
- Closure of some galleries (e.g. National Palace Museum's Zhang Dai-Ch'ien Residence)
- Reduce opening hours
- Online ticket booking
- Allocated a dedicated waiting area in museum lobby if maximum occupancy capacity is reached

Precautionary measures

Conduct contact tracing and temperature screening for visitors (<37.5° C)

Sanitization

- Increased cleaning and daily disinfection
- Provision of hand sanitizers

Visitor protocols

- Keep a 1.5 metre distance from other visitors
- Wear a protective mask throughout the visit (e.g. National Museum of Prehistory)

Museum Re-Openings: Guidelines from Abu Dhabi

Coronavirus: Abu Dhabi museums to reopen to visitors amid strict guidelines

The maximum time allowed for visitors has been limited to three hours



Louvre Abu Dhabi is set to reopen amid the coronavirus outbreak. Courtesy: Hufton + Crow

According to its Department of Culture and Tourism, these strict guidelines include each site having a visitor capacity of 40%, and the of limitation maximum visitor to 3 time per hours.



Regular sterilisation and ୍ନ and cleaning of facilities to be conducted

€

All touch screens to be removed from facility

Digital rather than printed guides to be shared with visitors

Visitors to be clearly informed that maximum time allowed in facility is 3 hours

No activities of any kind permitted within the facilities



All workshops, classes, programmes and tours to remain suspended

Red sign to be placed at entrances indicating that maximum number of visitors must not exceed 40% of total capacity

markings (2m) to be placed on floors throughout facility

All staff and visitors to wear mandatory masks and gloves



Employees must not return to work unless they test negative for Covid-19



Mandatory isolation room for suspected cases to be allocated

Museum Re-Openings: NHB's Updated Operation Guidance

- NHB issued an updated operational guidance on 19 June 2020 with a detailed checklist of mandatory and best practice safe management measures for museum stakeholders.
- The detailed checklist comprises guidelines in key areas such as how to prepare staff and facilities for reopening. It also includes guidelines for visitor management during pre-arrival, at the museum entrance, at the admission counter, in the galleries and at the exist.
- In addition, the checklist also offers guidelines for museum retail shops and F&B outlets; lifts, escalators and common areas; and restrooms.

National Heritage Board of Singapore Issued in June 2020

ANNEX A



^{nal} ^{ge} CHECKLIST OF SAFE MANAGEMENT MEASURES FOR MUSEUM STAKEHOLDERS (PHASE 2)

Please note that mandatory safe management measures have been highlighted in bold.

GENERAL OPERATIONAL GUIDELINES

1. PREPARING STAFF

- □ Adhere to MOM's safe management measures of workplaces for all NHB staff and vendors.
- Only workplace activities allowed in museum venues.
- Staff to wear face masks at all times and wash hands regularly. Please note that the wearing of face mask is mandatory.
- A face shield may be worn on top of a mask to provide additional protection. The wearing of face shields without face masks are allowed for the following exempt groups only:
 - (a) Children 12 years and below who may have difficulty wearing a mask;
 - (b) Persons with health conditions causing medical difficulties when masks are worn; and/or
 - (c) Persons speaking in classroom/lecture-style settings.

Please refer to MOH guidelines for further details on the use of face masks and face shields.

- Staff to use SafeEntry for checking in and out of premises, and are encouraged to download Trace Together app.
- Museum staff and vendors to wear "I'm Ok" stickers after temperature-taking.
- Prior to re-opening, all staff are to be briefed and trained on SOPs.
- Conduct daily briefing and check-in with staff (including vendors) on duty on safe management SOPs, personal responsibilities, and SOP for management of unwell and noncompliant visitors if necessary.

2. PREPARING FACILITIES: SAFE MANAGEMENT

```
    Limit visitorship to 25% of operating capacity. For all museums and institutions, apply the following formula to calculate visitorship capacity: Usable space (70% of GFA)/2 sqm/pax x 25% For example, Museum A has a total of 1,500 sqm of Gross Floor Area (GFA) Usable space = 70% of 1,500 sqm GFA = 1,050 sqm Visitor limit = (Usable space/2 sqm/pax) x 25% = (1,050/2) x 25% = 525 x 25% = 131 pax Museum A can allow <u>up to 131 visitors</u> into its premises <u>at any point in time</u>.
    Put up notices in both front and back of premises to remind visitors and employees of
```

- prevailing safe management measures and encourage them to observe social norms such as:
 - Observe good personal hygiene (e.g. regular hand washing, refrain from touching face, etc);
 - Avoid handshakes; and
 - Avoid speaking loudly to reduce risk of transmission through droplets.

Museum Re-Openings: Key Learning Points

- Museums that have re-open and/or are re-opening have to walk a fine line balancing public safety with welcoming visitors back.
- In general, international organisations and museum associations have asked museums to be guided by or comply with national health guidelines and use national and regional data as helpful signals.
- Some associations such as AAM have advocated for museums to develop a phased timeline with a gradual approach that will allow them to prioritise safety while taking progressive steps to restore regular operations.
- Most re-opening guidelines have emphasised the importance of "pre-arrival," "upon arrival" and "in gallery" safe management measures and the communication of these measures.
- Having said that, no one museum or museum professional will be expected to come up with all of the answers but museums worldwide should create and contribute to an environment of sharing and support.

Is this the end of touchscreens in museums?

Bethan Ross, AV Magazine, 19 June 2020

No Touch, No Hands-On Learning, for Now, as Museums Try to Reopen

Science and children's museums are studying how to rethink their many tactile exhibits to keep people safe.

Julia Jacobs, New York Times, 29 May 2020

From Zoom to Minecraft, what will the 'new normal' for Australian museums look like?

Walter Marsh, Adelaide Review, 25 March 2020

Entertainment & Life

Hands-free history: Pilgrim Hall Museum in Plymouth rethinking tactile exhibits

Rich Harbert, Patriot Ledger, 8 June 2020

"New Normal" for Museums: **Time for Exhibitions Reset?**

The end of the blockbuster? Museums in a post-pandemic world







ePaper

Q Search

Newsletter

⁽¹⁾ Register or sign in

News Market Museums & Heritage Podcast From the archive Book Club Diary Van Gogh blog Coronavirus resources

COMMENT → MUSEUMS & HERITAGE



THEGUARDIAN.COM Bye bye, blockbusters: can the art world adapt to Covid-19? The glitzy fairs and crowded shows are history, replaced with Zoom studio...

After Covid-19, museums need to plan 'must see' exhibitions instead of blockbusters

The Brooklyn Museum's director of exhibitions explains how institutions can rethink their offerings going forward



Visitors attend the opening of JR: Chronicles at the Brooklyn Museum on 2 October 2019 Photo: Gonzalo Marroquin/PMC

According to Andras Szanto, a strategic advisor to museums, the business model relying on temporary blockbuster exhibitions involving international loans is likely to recede and be replaced by fewer exhibitions, but with better story-telling around the core permanent collection and attainably-priced exhibitions on timely topics;

<u>"New Normal" for Museums:</u> Contactless Ticketing & Payment

Staatliche Museen zu Berlin

Preußischer Kulturbesitz

DE EN



Participating Chinese museums are listed on a WeChat mini programme, "Culture and Tourism Green Code". Visitors apply for entry online by selecting the date and time of intended visit and entering in their personal information. Once entry slot has been successfully secured, the user receives a QR Code, which they scan to enter the museum.

Altes Museum Prices & tickets Online Time-Slot Tickets

From Tuesday, 12 May 2020, visits are only possible with a time-slot ticket. These tickets can currently be booked until the end of May 2020. It is strongly recommended that visitors buy their tickets online, in advance, to avoid lines forming at the ticket counters and entrances.

Time-slot tickets can also be purchased on site at the ticket counters, subject to their availability. Holders of annual membership passes, as well as press, ICOM or DMB passes; children and young people under 18; members of Friends or Supporter Associations of the Staatliche Museen zu Berlin; and persons accompanying severely disabled people are requested to book a gratis time-slot online or at the ticket counter and to present corresponding ID upon admission without being asked.





Queuing technology at Hobart's Museum of Old and New Art (MONA) allows visitors to join a virtual queue for special exhibitions. Visitors received a notification when it's their turn to enter the gallery.

<u>"New Normal" for Museums:</u> Mobile Digital Docents & Resource Guides







Select Audio Guide content is available in ten languages. The Temple of Dendur, a popular destination on the Director's Tour, is shown above in English and Mandarin.

LACMA

LACMA is considering removing wall labels so that visitors do not cluster around them, and will instead direct them to a mobile app.





"New Normal" for Museums: New Tactile Experiences

Floor Projections

(Horniman Museum)



Visitors 'mould' on-screen clay by moving their hands in mid-air, above a gesture-sensing potter's wheel (Mississippi Arts + Entertainment Experience)

"New Normal" for Museums: New Social Distancing Innovations

Art World

Italy's Museums Reopen, Offering Vibrating Social-Distancing Necklaces and a New Chance to See Rome's Once-in-a-Lifetime Raphael Show

Financial recovery from the lockdown is complicated by the need for social distancing, which necessitates limited visitors.

Kate Brown, May 19, 2020



The Tag EGOpro is being piloted for museums by cathedral of Santa Maria del Fiore in Florence. Courtesy Advanced Microwave Engineering S.r.l.



By Jonathan Wilson

Published Wednesday, May 20, 2020



Q & A Session Email: alvin_tan@nhb.gov.sg

0